The International Housewares Association - The Home Authority ${ }^{\circledR}$ - is strategically positioned to connect, inform, support and enable its international membership to lead in the global marketplace. The International Housewares Association (IHA) is committed to maximizing the success of the global home products industry on behalf of its membership by providing a worldclass home products marketplace, facilitating global commerce and the buyer-seller interface, increasing consumer awareness and interest in home products, gathering and disseminating essential marketplace intelligence and educating and supporting key constituencies to improve their success.

Each year, IHA sponsors the International Home + Housewares Show. With 60,000 attendees, the Show is one of the largest trade events in the world. Future Show dates:

- March 10-13, 2018
- March 2 -5, 2019
- March 14-17, 2020
- March 13 - 16, 2021

Additional information, including registration, is available at www.housewares.org.

Dear Housewares Executive,
The 2017 IHA State of the Industry Report is a joint endeavor of the International Housewares Association (IHA) and Raftery Resource Network, Inc. This publication includes a compilation of data from the IHA annual membership survey as well as data from several authoritative sources, including the U.S. Government, industry trade journals and industry data services.

The timing of the report coincides with the release of key data about consumer spending during the previous year (2016). The methodology used to project housewares sales incorporates these data and remains consistent with prior years' reports, with one exception, which became effective with the 2008 report.

The data that IHA member companies contribute are from the most current year available, i.e., 2016. In years past, a small percentage of unique category and channel data from prior years were included to expand the sample size. The most immediate year data sample has proven to be very robust for the eighth consecutive year as the number of companies providing data has increased significantly since the change occurred.

Please forward any comments or suggestions for improvement so we can continue to meet your information needs.

Sincerely,


Phil Brandl
President/CEO
International Housewares Association
6400 Shafer Court, Suite 650
Rosemont, IL 60018
phone: 847.292.4200
fax: $\quad 847.292 .4211$
email: pbrandl@housewares.org
website: www.housewares.org


Dan Raftery
President
Raftery Resource Network, Inc.
800 N. Main Street
Antioch, IL 60002
phone: 847.838.1177
fax: $\quad 847.838 .1188$
email: Dan@RafteryNet.com
website: www.RafteryNet.com

## Executive Summary

This section contains a succinct synopsis of the U.S. and global data analysis in this report by Raftery Resource Network.

## Macro Trends

This section looks at several major economic trends and forces affecting housewares consumers: retail stores, raw materials, transportation costs, healthcare costs, inflation, U.S. household expenditures, advertising, the housing market and world economics.

## Global \& U.S. Housewares Markets

This section discusses size and trends in global markets and international trade. With a focus on the United States, the largest housewares market per capita, this section includes U.S. market size data by housewares category.

## U.S. Categories \& Channels

Find out which retail channels gained the most market share in 2016 and in which housewares categories. This section includes analyses by retail channel.

## Channel Focus: Digital Commerce

This is a special section with selected trend data about Internet retail and how consumers shop online.

## IHA Membership Profile

This final section includes key statistics about IHA member companies.
Executive Summary \& Forecasts ..... 1

- Key Findings ..... 2
- Top 10 Retailers Today vs. 1995 ..... 3
Macro Trends ..... 5
- Retail Sales \& Inventory. ..... 6
- Raw Materials ..... 7
- Transportation Costs ..... 8
- Healthcare Costs ..... 9
- Capital Expenditures ..... 11
- Consumer Economics ..... 12
- Employment ..... 14
- Household Expenditures ..... 15
- Housing Market ..... 16
- Advertising ..... 17
- Global Economy ..... 19
Global \& U.S. Housewares Markets ..... 20
- Global Housewares Market ..... 21
- Size of U.S. Housewares Industry ..... 22
- U.S. Housewares by Category ..... 23
U.S. Categories \& Channels ..... 24
- Housewares Category Share Estimates ..... 25
- Category Sales by Channel Distribution ..... 26
- Direct-to-Retail vs. Wholesale ..... 27
- Direct-to-Retail Channels Overview ..... 28
- Mass Merchants \& Supercenters ..... 29
- Department Stores ..... 30
- Specialty Stores ..... 30
- Supermarkets/Food Stores ..... 31
- Hardware Stores \& Home Centers ..... 32
- Warehouse Clubs ..... 32
- Drug Stores ..... 33
- Home Furnishings \& Appliances ..... 34
- Gourmet, Gift, Novelty \& Souvenir Stores ..... 34
- Variety \& One Price Stores ..... 34
- Others ..... 35
- Catalogs \& TV ..... 35
- Manufacturer Website ..... 36
- Internet Retailers ..... 37
Channel Focus: Digital Commerce ..... 38
- Digital Commerce ..... 39
IHA Membership Profile ..... 41
- Sales Profile ..... 42
- Operations Profile ..... 43
Appendices ..... 44
- Appendix A: Methodology ..... 45
- Appendix B: Top 100 Domestic Housewares Retailers by Sales ..... 46
- Appendix C: About the Author ..... 48


## EXECUTIVE SUMMARY AND FORECASTS

## Key Findings

Global housewares market data show an overall retail sales increase of $\mathbf{2 . 4 \%}$ in 2016. This is half of the percentage increase posted in 2015 and similar to the previous two years (i.e., $2.6 \%$ in 2014 and $2.9 \%$ in 2013). In keeping with past reports, this State of the Industry Report provides a projection of global sales using current U.S. dollar valuations versus other major currencies. Several basic economic variations are reflected in the housewares global market projections, including changes in Gross Domestic Product, population and currency for all available countries. Total U.S. housewares expenditures, which are at the center of these projections, increased $6.0 \%$ in 2016 versus 2015.

Average U.S. household total expenditures increased 4.7\% in 2016 versus 2015, according to the U.S. Bureau of Labor Statistics (BLS). Consumers spent more in 2016 in six of eight major areas of household spending. Average household expenditures increased for restaurant meals, education, fruits \& vegetables, cellular phone service and pets. Gasoline \& motor oil and dairy products showed decreases. BLS housewares expenditures are combined with data provided by IHA member companies to project the total market.

The average (mean) size of IHA member companies decreased to $\mathbf{\$ 1 8 . 5}$ million. The median (mid-point) range of the survey remained \$5-9.9 million. Size distribution remained consistent with prior years as $70 \%$ of these companies reported annual sales under $\$ 10$ million in 2016.

More than half ( $61 \%$ ) of IHA member housewares companies produce all of their products in countries other than the U.S. Another $31 \%$ make some products in the U.S. and some overseas. For these companies, $88 \%$ of their products are manufactured outside of the U.S., similar to past years.

Most IHA member companies (87\%) sell their products globally. Among those who do, 25.1\% of their housewares sales are from exports.

The U.S. mass merchants/supercenters channel was the sales leader in all but one housewares product categories in 2016. Department stores rose $1.3 \%$ to be second highest share of sales. Specialty retailers, the third largest channel, saw a decrease in share of housewares sales versus for the second year in a row. Retail channels that operate both physical and virtual retail options for consumers (mass merchants/supercenters, supermarkets, warehouse clubs and drug stores) saw percentage sales increases versus last year.

Overall U.S. non-store retailing had the second largest share of housewares sales in 2016. When combined, these housewares retail channels - Direct to Consumer via Manufacturer Website and Catalogs/TV and Internet Retailers - booked $21.7 \%$ share of total housewares retail sales in 2016, a 5.7\% increase from 2015.

The top three categories for 2016 were cook \& bakeware ( $14.3 \%$ ), kitchen tools \& accessories ( $\mathbf{1 3 . 3 \%}$ ) and kitchen electrics (13.0\%). Tabletop (12.1\%) increased its share from 2015, yet slipped to number four in 2016.

## Top 10 Retailers Today vs. 1995

Consolidation has concentrated the base of retail customers for the housewares industry. Compared to 1995, the top 10 housewares retailers in 2016 captured $5.7 \%$ more of the sales from the top 100. Their share decreased in 2016 to 65.1\% from 66.6\% in 2015.


Source: HomeWorld Business September 2017 and September 19, 1996
Sixty companies have "disappeared" from the 1995 list due to mergers, acquisitions and bankruptcies. This is the same number as last year, i.e., no additional companies "disappeared." A comparison of those 60 to the HomeWorld Business 2016 data shows the following:

- They operated 32,388 stores, yet the total is now 73,497 higher than 1995.
- They accounted for $\$ 9.6$ billion housewares sales, yet the total is now $\$ 59.7$ billion larger.
- Nine companies on the 2016 list have 3 or fewer stores compared to 3 companies in 1995.

| Among Top 100 Retailers in 1995, but not in 2016 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Rank |  | Rank |  | Rank |  |
| 52 | A\&P | 80 | Giant Food | 100 | Penn Traffic |
| 10 | American Stores | 49 | Hechinger | 90 | Phar-Mor |
| 21 | Ames | 30 | Hills | 90 | Proffitt's |
| 95 | Ann \& Hope | 73 | HomeBase | 43 | Revco |
| 24 | Best Products | 87 | Home Express | 64 | Rose's |
| 97 | Boscov's | 84 | H.W.I. | 25 | Safeway |
| 28 | Bradlees | 77 | Kitchen Collection | 14 | Service Merchandise |
| 98 | Brookstone | 16 | Lechter's | 48 | ServiStar |
| 64 | Builders Square | 67 | Linens' n Things** | 86 | Sharper Image** |
| 16 | Caldor | 90 | L.Luria | 63 | Smith Food \& Drug |
| 90 | Carson Pirie Scott | 43 | Longs | 58 | Spiegel |
| 50 | Consolidated | 80 | MacFrugal's | 82 | Stop \& Shop |
| 57 | Dayton Hudson | 15 | May Department Stores | 79 | Thrift |
| 36 | Eckerd | 74 | McCrory Stores | 35 | Thrifty/Payless |
| 54 | Family Dollar | 70 | Mercantile Stores | 71 | Value City |
| 10 | Federated | 95 | Mervyn's | 34 | Venture |
| 23 | Fingerhut | 7 | Montgomery Ward | 76 | Vons |
| 56 | Food Lion | 64 | Pamida | 60 | Waccamaw |
| 74 | Fortunoff | 90 | Pathmark | 38 | Winn Dixie |
| 38 | Fred Meyer | 77 | Payless Cashways | 62 | Woolworth |

[^0]The current robust pace of store closings is affecting the department store and specialty retail channels.

# 2017 Store Closure Announcements 

as of June 23, 2017


Variety/one-price retailers appear to be reacting to the macroeconomic environment with plans to expand.

## 2017 Store Openings Announcements as of June 23, 2017



As retailers address the "over-stored" condition in the U.S., the mix of retail types is changing. This trend is likely to continue, since the U.S. had the world's highest per capita square feet of retail space at 23.5 in 2016, according to Fung Global Retail \& Technology.

## MACRO TRENDS

This section contains a selection of key statistical trends that affect the housewares industry in the U.S. and around the world.

## 1. Overall U.S. retail sales growth continues to be driven by Internet retailers.

While Big Box and Department Stores saw higher total 2016 retail sales than Non-store Retailers, the rankings are projected to reverse in 2018.


Retail inventory turnover in the U.S. in 2016 continued to decline from its 2011 record high, even as total retail sales, including Internet sales, climbed. Six-month sales for Internet Retailers are not only larger than Big Box \& Department Stores, they are also trending higher.


## SOI INSIGHT

> As more sales shift to the Internet, housewares manufacturers can expect inventory to be increasingly needed in locations other than retail stores, so that direct-to-consumer fulfillment can be optimized.

## 2. Prices rose for some key housewares raw materials in 2016.

Petroleum pricing, which drives polymer costs, plunged in 2015 and continued to drop in 2016. The composite metals price index rose through most of 2016. Both aluminum and copper prices increased in 2016, breaking a trend of little changed or slightly lower over the prior five years.

U.S. Dollar per Barrel of Crude Oil: Cushing, OK WTI Spot Price FOB.

Source: U.S. Energy Information Administration


Commodity Metals Price Index, 2005 = 100, includes Copper, Aluminum, Iron Ore, Tin, Nickel, Zinc, Lead and Uranium Price Indices. Source: Index Mundi, extracted from the CIA World Factbook


The increase in materials costs for many housewares companies coincides with pricing pressure from rapidly growing Internet retailers, resulting in increasingly complex margin management challenges.

## 3. Transportation costs increased in 2016 as container volume grew.

The volatility and seasonality of the cost of shipping containers can be seen in the historical cost pattern of the Hong Kong to LA shipping lane, which saw overall price increases in 2016 fall back in early 2017. Diesel fuel (\#2 fuel oil) costs also rose in 2016, but remain below historic highs.



Imports of goods into the U.S. goods outpace exports from the U.S. at 6 of 8 major ports. Imports increased at 5 of these ports in 2016 versus 2015. Exports increased at 6 of these 8 ports. Combined outbound shipments increased $3.2 \%$ in 2016 versus 2015; combined inbound shipments increased 2.3\%.


SOI INSIGHT
Source: Seaport Statistics for each location
While the strength of the U.S. dollar may continue to mute the overseas demand for U.S. goods, exports are growing and may present an opportunity to fill otherwise empty containers returning to Asia as housewares manufacturers expand into new markets.

## 4. Healthcare costs continue to increase for employers and employees.

The annual increase in health insurance premiums for workers continues to out-pace changes in workers earnings. However, the difference narrowed to $0.2 \%$ in 2016.

## Percentage Increase in Health Insurance Premiums and Workers' Earnings, 2004-2016



Source: Kaiser Family Foundation, Employer Health Benefits 2016 Annual Survey, family coverage. BLS, Labor Force Statistics from the Current Population Survey

One technique that employers use to manage their healthcare costs has been to increase employee deductible levels. Average employee annual deductibles increased significantly in 2016 for POS healthcare plans; continued to increase for PPO plans; and declined for HMO plans for the second straight year.

Average Annual Deductibles for Single Coverage, by Plan Type


Source: Kaiser Family Foundation, Employer Health Benefits
2016 Annual Survey

Companies paid more for both family plans and single person healthcare plans in 2016.
Average Annual Employer Contributions


Employers' average premiums are highest for PPO and HMO family plans. Worker contributions are highest for POS and PPO family plans. Across all types of plans, employers paid $71 \%$ of the premiums, DOWN from 72\% in 2015.


## SOI INSIGHT

The economic effect of rising healthcare costs for employers and workers continues to strain corporate operating costs and discretionary consumer expenditures.
5. Capital expenditures in the U.S. dropped $13.1 \%$ in the first quarter of 2016, as Asia's R\&D spending continued to outpace the U.S. for the fourth year.
Expenditures on capital equipment and software declined for six straight quarters during the height of the recession. Since then, spending increased for each quarter until the fourth quarter of 2014. The $13.1 \%$ decline in the first quarter of 2016 is only the third quarterly decline since mid-2009. The fourth quarter increase of $1.8 \%$ was the only quarterly increase in 2016.

## U.S. Capital Equipment Spending



Source: Bureau of Economic Analysis

Asian countries' spending on research and development surpassed the annual U.S. amount for the first time in 2011 and continues to increase at a higher rate than the U.S. figure.


## SOI INSIGHT

Increased R\&D spending in Asia and the European Union is at least partially driven by the fact that most housewares companies have international partners in those geographies..

## 6. The rise in average household income is shadowed by a decline in personal savings.

Median household income rose to \$59,039 in 2016 from \$57,230 in 2015.


Income in 2016 CPI-U-RS adjusted dollars.
Households as of March the following year.
Source: 2016 Current Population Survey, U.S. Census Bureau.
Households lost more ground in their efforts to reduce debt, with household debt increasing to $115 \%$ of income from 114\% in 2015.


Source: Federal Reserve \& BEA
Consumer Credit Debt as Percent of Disposable Income: $2011=21.3 \%, 2012=22.7 \%, 2013=24.3 \%, 2014=25.0 \%, 2015=28.0 \%, 2016=28.0 \%$.
\$100 in 1986 had the same buying power as $\$ 216.16$ in 2016
\$100 in 1996 had the same buying power as $\$ 153.44$ in 2016
$\$ 100$ in 2006 had the same buying power as $\$ 119.47$ in 2016
Source: BLS CPI Inflation Calculator

The personal savings rate peaked in 1984 at $11.1 \%$ and steadily declined to a low point of $2.2 \%$ in 2005. Consumers increasingly saved more of their disposable income through 2012, when the most recent peak of $8.6 \%$ occurred. By the end of 2016 , the savings rate fell to $3.6 \%$.

## Personal Savings as a Percentage of Disposable Income



Costs for and participation in the USDA Supplemental Nutrition Assistance Program (formerly USDA Food Stamp Program) declined in 2016 as the American Recovery and Reinvestment Act of 2009 expired on 11/01/2013.


The U.S. poverty rate decreased to $12.7 \%$ in 2016. This represents 40.6 million people, down from 43.1 million in 2015, and 46.7 million in 2014.

Percent of U.S. Population Below Poverty Level

Source: 2016 Current Population Report, U.S. Census Bureau

Source: United States Department of Agriculture,
Supplemental Nutrition Assistance Program. Data exclude the 14 additional USDA assistance Programs such as WIC and school lunch programs

## SOI INSIGHT

Although the number of people below the poverty level is declining and participation in public aid programs is declining, they remain at record levels, indicating that personal economic security may be expanding to a larger share of the population.

## 7. Young companies are helping keep unemployment rates low.

Companies less than one-year-old - a common definition of a start-up - added more jobs versus the prior year, for the sixth consecutive year.

Companies typically spend more for wages and salaries than for benefits. The annual change for each cost became comparable in 2012. The typical relationship returned in 2015 and 2016.


Source: U.S. Bureau of Labor Statistics

## Private Sector Costs



Source: U.S. Bureau of Labor Statistics

The number of unemployed workers per available job remained essentially flat during 2016, at either 1.3 or 1.4 each month. Private sector jobs have been created monthly since the beginning of 2010, when the peak of 6.2 unemployed workers per job was reported. This statistic remains above pre-recession levels.

## Unemployed Workers per Available Job



## SOI INSIGHT

Source: U.S. Bureau of Labor Statistics

The low number of unemployed workers per available job in the U.S., combined with the increasing rate of new jobs added by new companies, will likely require housewares companies to continue to offer higher wages and benefits in their search for talented employees.

## 8. Household expenditures for housewares increased in 2016.

The average U.S. household spent $\$ 672$ on housewares in 2016, according to U.S. government data. This is more than 2015 (\$642) and 2014 (\$591). To put annual housewares spending in perspective, it is helpful to compare it to consumer spending in other areas using the U.S. government data. For example, U.S. households spent more on housewares than they did on dairy products and less than on fruits and vegetables, but four times the average housewares expenditure on restaurant meals.

Among the eight broad categories, six saw increased spending per household in 2016 versus 2015, with restaurant meal spending up significantly. Gasoline \& motor oil declined for the third straight year.

2016 Household Expenditures in Key Industries
(\$ per U.S. Households)


Source: Bureau of Labor Statistics Consumer Price Index for all Urban Consumers

One reason consumers spent more in restaurants is the continued increase in the cost of food away from home in 2016. The cost of meals at home declined in 2016 and early 2017.

## Cost of Meals at Home and Away

Change in Monthly CPI from Year Earlier


Source: BLS Consumer Price Index, seasonally adjusted

## SOI INSIGHT

Housewares companies catering to multiple markets such as retail, food service and pet supplies could benefit from multiple growth trends as consumers spend their "extra cash" from lower pump prices and grocery bills in restaurants and on their pets.
9. The housing market strengthened further in 2016.

Housing starts continued to increase in 2016 but remain at the lowest levels in the last 50 years.


Home ownership for two age groups (35-44 and 65+) leveled off somewhat in 2016, but declines continued in the other three. The under 35 set has the lowest home ownership rate. The average asking prices for houses rose but remains below the 2007 peak. Rents continue to set new records.


## SOI INSIGHT

> U.S. home real estate market trends continue to favor housewares companies who market products to new homeowners and to younger consumers who may be renting for several years and who have a separate set of needs.

## 10. Digital ad spending surpasses TV ad spending in 2016.

U.S. advertisers spent more on digital media than on TV in 2016 and are likely to keep doing so for the next few years. To make matters worse for TV advertisers, multi-tasking viewers often surf the Internet during commercials.

*Includes advertising that appears on desktop and laptop computers, mobile phones,tablets and other Internet-connected devices. Includes all forms of advertising on those devices.
**Includes broadcast (network,syndication and spot) and cable TV.
Source: eMarketer, September 2017

TV still commands the most "eye time" for adults on average, but younger age groups spend more time on digital media, when laptop and mobile devices are combined, versus TV.


Google ad spending outpaced all other online media options in 2016. Amazon's ad revenue is estimated to triple by 2019. Nearly half of orders place online in the U.S. in 2016 were a result of either an organic search or a paid search.


Share of U.S. Ecommerce Orders Generated by Marketing Format (\% of Total in Q3, 2016)


Source: eMarketer, Custora, October 2016
Small business owners in the U.S. overwhelmingly prefer Facebook over all other options for their marketing dollars. Twitter, LinkedIn and Instagram are not as popular, but beat out traditional options such as Newspapers, TV and Radio.

Marketing Channels Used By U.S. Small Business
Owners/Managers, March 2017


Note: Used at least once a month.
Source: G2 Crowd," Crowd Views; Edition 3 - Small Business" September 4, 2017

## SOI INSIGHT

As more housewares companies jump into the digital marketing world, the challenge of documenting effectiveness (i.e., conversion to sales) grows more complex and is complicated by the decline of the "mass market" and the rise of new connection options for getting the message through to consumers.

## 11. Global economic growth is forecast to resume.

Looking to the future, the Organisation for Economic Co-operation and Development (OECD) reports an upward trend in the OECD Composite of Leading Indicators (CLI). The CLI is designed to show early signs of economic expansion (above 100) or contraction (below 100).

OECD Composite of Leading Indicators


Source: OECD (2017) Composite Leading Indicator (Accessed October 23, 2017)

This global indicator is affected by individual country CLIs, developed by the OECD. A review of the country-level trends shows signs of economic recovery for most of the mature markets.

The OECD projections for mature markets predict that China will have the strongest growth in Gross Domestic Product (GDP). U.S. GDP is forecast to increase 2.4\% in 2018. Inflation is forecast to increase from 2016 levels. Unemployment is predicted to decline. Japan is expected to have the weakest growth in GDP.

| Summary of Projections |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average |  |  |  |  |  |
|  | 2004-2013 | 2015 | 2016 | 2017 | 2018 |
| Real GDP growth ${ }^{1}$ |  |  |  |  |  |
| United States | 1.6 | 2.6 | 1.6 | 2.1 | 2.4 |
| Japan | 0.8 | 1.1 | 1.0 | 1.4 | 1.0 |
| Euro area | 0.8 | 1.5 | 1.7 | 1.8 | 1.8 |
| Total OECD | 1.6 | 2.2 | 1.8 | 2.1 | 2.1 |
| China | 10.3 | 6.9 | 6.7 | 6.6 | 6.7 |
| Inflation ${ }^{1,3}$ | 2.0 | 0.8 | 1.1 | 2.3 | 2.2 |
| Unemployment rate ${ }^{2}$ | 7.1 | 6.8 | 6.3 | 6.0 | 5.8 |

${ }^{1}$ Percentage changes. ${ }^{2}$ Percent of the labor force. ${ }^{3}$ Private consumption deflator.
Source: OECD; Economic Outlook, Volume 2017, Issue 1, June 2017

## SOI INSIGHT

OECD forecasts for the immediate future are somewhat brighter than in recent years for mature markets where housewares manufacturers may already have or plan to launch international business.

## GLOBAL \& U.S. HOUSEWARES MARKETS

Global housewares market sales are estimated in current U.S. dollars. In addition to sales, these data are influenced by world economic factors such as the relative strength of the U.S. dollar versus the currencies of other nations and relative inflation rates, for example.

## Global Housewares Market

The global market size of the housewares industry is (US) \$355.4 billion, up 2.4\% from 2015. North America, Western Europe and Asia make up $79.8 \%$ of all housewares spending by consumers.


North American total housewares expenditures saw the largest gains in 2016 versus 2015, rising $\$ 4.9$ billion to $\$ 97.2$ billion. Total housewares expenditures increased for all markets. Share of global expenditures increased in the U.S. to $24.5 \%$ from $23.7 \%$ in 2015. Asia's share decreased to 30.3\% from 30.9\%. Global market share increased for Middle East and Eastern Europe.

| 2016 Housewares Expenditures and Market Share <br> (\$ Millions) |  |  |
| :---: | :---: | :---: |
| Region | Housewares Expenditures* | Housewares Market Share |
| Asia | \$107,143 | 30.3\% |
| North America | 97,178 | 27.3\% |
| United States** | 87,076 | 24.5\% |
| Canada | 10,102 | 2.8\% |
| Western Europe | 78,970 | 22.2\% |
| Eastern Europe | 22,597 | 6.6\% |
| Latin America | 15,184 | 4.3\% |
| Africa | 14,426 | 4.1\% |
| Middle East (includes India) | 13,585 | 3.8\% |
| Oceania | 5,060 | 1.4\% |
| TOTAL | \$355,356 | 100.0\% |

*Based on the IHA definition of the housewares industry. ** Calculated using the Department of Labor Bureau Labor Statistics data. Sources: ILO Total Consumer Expenditures, United Nations
"World Population Prospects," CIA World Factbook population estimates and projections and National Statistical offices of Eurostat/Euromonitor International, CIA World Factbook (September 2017 update) for Gross Domestic Product (Purchasing Power Parity Method), Wall Street Journal, US Dollar Foreign Exchange Rates.

## Size of U.S. Housewares Industry

Overall, U.S. consumers spent $\$ 87.1$ billion dollars on housewares in 2016 in categories where IHA member companies participate.

As the global housewares market saw a $2.4 \%$ year-to-year increase as measured in dollars, U.S. Housewares Expenditures increased $6.0 \%$ from the prior year. These data are significantly influenced by changes in population, currency exchange rates and changes in Gross Domestic Product. (Figures are not adjusted for inflation).

| Annual U.S. <br>  <br>  <br> Year <br> HA Definition <br> (\$ Billions) |  |  |
| :---: | :---: | :---: |
| 2016 | Total <br> Expenditures | \% Change <br> in 1 Year |
| 2015 | $\$ 87.1$ | $6.0 \%$ |
| 2014 | $\$ 82.2$ | $9.5 \%$ |
| 2013 | $\$ 75.1$ | $2.3 \%$ |
| 2012 | $\$ 73.4$ | $5.9 \%$ |
| 2011 | $\$ 69.3$ | $3.3 \%$ |
| 2010 | $\$ 67.1$ | $0.4 \%$ |

Traditionally, the definition of the housewares industry used by government agencies includes a broad variety of categories, many of which are not offered by IHA members. For increased relevance of the information in this report to its membership, IHA uses a subset of the traditional definition, which more accurately reflects the IHA membership categories. This subset is used in the development of all tables and graphs in this report.

## U.S. Housewares by Category

Continuing with the methodology change initiated in 2004, the U.S. housewares industry statistics represent "the IHA subset" of more traditional market definitions in order to better reflect product categories manufactured by IHA member companies.

2016 U.S. Housewares Expenditures

|  | 2016 Total Expenditures (millions) | Avg. Annual \% Change Past 5 Years |
| :---: | :---: | :---: |
| Furniture | \$9,469 | 16.4\% |
| Infants | \$1,253 | 5.6\% |
| Outdoor | \$3,585 | 10.4\% |
| Occasional | \$4,631 | 5.7\% |
| Appliances | \$10,894 | 7.1\% |
| Electric Floor Cleaning | \$2,886 | 8.5\% |
| Sewing Machines | \$512 | 17.8\% |
| Miscellaneous Household Appliance | \$843 | 28.8\% |
| Small Electric Kitchen | \$3,997 | 6.0\% |
| Portable Heating \& Cooling Equipment | \$934 | -4.5\% |
| Microwaves | \$1,722 | 19.4\% |
| Housewares | \$12,153 | 5.2\% |
| Flatware | \$421 | 5.0\% |
| Dinnerware, glassware, serving pieces, textiles (1) | \$5,354 | 13.6\% |
| Non-electric Cookware (2) | \$3,190 | 14.5\% |
| Tableware, Non-electric Kitchenware (2) | \$3,188 | 6.2\% |
| Misc. Household Equipment | \$44,299 | 4.6\% |
| Infant Equipment | \$2,886 | 13.0\% |
| Laundry \& Cleaning Equipment | \$2,836 | 6.7\% |
| Outdoor Equipment | \$3,481 | -0.8\% |
| Lamps \& Lighting | \$4,489 | 5.1\% |
| Other Household Decorative | \$17,550 | 4.9\% |
| Telephone \& Accessories | \$7,435 | 15.8\% |
| Small Misc. Accessories | \$1,441 | 4.1\% |
| Closet \& Storage | \$2,542 | 6.1\% |
| Other Household Appliances | \$1,639 | 17.5\% |
| Personal Care Products | \$10,261 | 3.5\% |
| Non-electric Articles for the Hair | \$1,575 | 12.7\% |
| Oral Hygiene | \$4,795 | 3.5\% |
| Shaving Needs | \$2,789 | 7.8\% |
| Electric Personal Care | \$1,102 | -7.4\% |
| Total Expenditures | \$87,076 | 4.5\% |
| Number of Households | 130 million |  |

(1) was previously reported as plastic dinnerware, china \& other, glassware, and Other serving accessories.
(2) were previously reported as non-electric cookware

Values are rounded for presentation purposes.
Source: U.S. Department of Labor/Bureau of Labor Statistics Consumer Expenditures Study for 2016, unpublished (sample of 5,000 U.S. consumers).

## U.S. CATEGORIES \& CHANNELS

## Housewares Category Share Estimates

The housewares industry is comprised of a number of diverse categories for use in the home, with $52.7 \%$ of industry sales falling into the cook \& bakeware, kitchen tools \& accessories, tabletop and kitchen electrics categories. These same top four categories represented $51.5 \%$ of industry sales in 2015.

Housewares Category Share Estimates
(Share of Reported Companies' Sales)


The data in this chart are from 668 IHA member companies who answered the "2017-2018 Membership Profile" survey and represent $17.3 \%$ of the projected total housewares industry volume for 2016. The data should not be interpreted as "national" or "industry-wide" benchmarks. These numbers are most useful as general "ball-park" directional indicators of category performance.

| Category Sales by Channel of Distribution <br> (\$ Millions) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Category | Mass Merchants/ Super- centers | Department Stores | Specialty Stores | Supermarkets/ Food Stores | Hardware Stores/ Home Centers | Warehouse Clubs | $\begin{aligned} & \text { Drug } \\ & \text { Stores } \end{aligned}$ | Home Furnishings I Appliance Stores |
| Bathroom \& Personal Care | 484 | 209 | 193 | 203 | 153 | 115 | 157 | 84 |
| Cleaning Products \& Stick Goods | 712 | 319 | 192 | 443 | 550 | 171 | 148 | 100 |
| Cook \& Bakeware | 2,597 | 1,564 | 1,324 | 1,422 | 466 | 633 | 380 | 293 |
| Electrics Subtotal | 3,090 | 2,517 | 1,128 | 354 | 1,614 | 713 | 594 | 502 |
| Household Electrics | 1,027 | 673 | 352 | 106 | 596 | 257 | 199 | 186 |
| Kitchen Electrics | 1,793 | 1,742 | 650 | 218 | 987 | 402 | 310 | 287 |
| Personal Electrics | 270 | 102 | 126 | 30 | 31 | 54 | 85 | 29 |
| Furniture | 788 | 210 | 150 | 124 | 183 | 208 | 107 | 335 |
| Home Decor | 354 | 183 | 179 | 162 | 127 | 88 | 75 | 66 |
| Home Office/Office Supplies | 258 | 78 | 142 | 64 | 93 | 43 | 64 | 45 |
| Household Textiles | 140 | 233 | 128 | 146 | 77 | 153 | 39 | 43 |
| Juvenile Products | 177 | 38 | 83 | 52 | 37 | 36 | 34 | 15 |
| Kitchen Tools \& Accessories | 2,549 | 1,265 | 1,201 | 1,051 | 769 | 503 | 366 | 254 |
| Outdoor \& Hardware | 960 | 268 | 228 | 464 | 497 | 137 | 139 | 89 |
| Pet Supplies | 245 | 119 | 107 | 78 | 92 | 59 | 66 | 32 |
| Seasonal \& Holiday Promotional Goods | 437 | 139 | 114 | 120 | 78 | 69 | 61 | 20 |
| Space Organizers, Closets \& Clothing Care | 527 | 166 | 186 | 198 | 286 | 140 | 53 | 104 |
| Storage | 1,922 | 529 | 670 | 584 | 528 | 426 | 196 | 163 |
| Tabletop | 2,611 | 1,160 | 1,087 | 953 | 540 | 388 | 207 | 202 |
| Other | 810 | 185 | 231 | 336 | 219 | 93 | 82 | 72 |
| TOTAL | 18,661 | 9,182 | 7,343 | 6,754 | 6,309 | 3,975 | 2,768 | 2,419 |
|  |  |  |  |  |  |  |  |  |
| Category | Gourmet/ Gift/ <br> Novelty \& Souvenir Stores | Varietyl One Price Stores | Internet Retailer | Direct to End-Userl Consumer via Your Web | Catalogs, TV | Wholesale | Other* | Rounded Total |
| Bathroom \& Personal Care | 52 | 68 | 145 | 157 | 104 | 281 | 208 | 2,613 |
| Cleaning Products \& Stick Goods | 71 | 151 | 147 | 76 | 118 | 284 | 262 | 3,744 |
| Cook \& Bakeware | 327 | 235 | 561 | 410 | 454 | 1,056 | 734 | 12,456 |
| Electrics Subtotal | 317 | 161 | 1,705 | 1,676 | 981 | 1,781 | 1,152 | 18,285 |
| Household Electrics | 100 | 50 | 622 | 218 | 321 | 707 | 333 | 5,747 |
| Kitchen Electrics | 202 | 96 | 1,006 | 1,268 | 567 | 1,014 | 777 | 11,319 |
| Personal Electrics | 15 | 15 | 77 | 190 | 93 | 60 | 42 | 1,219 |
| Furniture | 69 | 25 | 599 | 118 | 127 | 211 | 141 | 3,395 |
| Home Decor | 88 | 66 | 89 | 47 | 80 | 163 | 149 | 1,916 |
| Home Office/Office Supplies | 26 | 41 | 70 | 86 | 48 | 109 | 51 | 1,218 |
| Household Textiles | 73 | 54 | 130 | 27 | 56 | 198 | 156 | 1,653 |
| Juvenile Products | 12 | 25 | 45 | 11 | 19 | 54 | 59 | 697 |
| Kitchen Tools \& Accessories | 306 | 252 | 615 | 331 | 498 | 894 | 727 | 11,581 |
| Outdoor \& Hardware | 113 | 68 | 171 | 76 | 161 | 199 | 260 | 3,830 |
| Pet Supplies | 18 | 39 | 59 | 32 | 43 | 91 | 54 | 1,134 |
| Seasonal \& Holiday Promotional Goods | 42 | 48 | 100 | 38 | 61 | 86 | 66 | 1,479 |
| Space Organizers, Closets \& Clothing Care | 49 | 120 | 164 | 27 | 103 | 186 | 129 | 2,438 |
| Storage | 136 | 227 | 394 | 132 | 258 | 411 | 302 | 6,878 |
| Tabletop | 320 | 341 | 583 | 191 | 316 | 907 | 731 | 10,537 |
| Other | 57 | 73 | 334 | 106 | 100 | 357 | 167 | 3,222 |
| TOTAL | 2,076 | 1,994 | 5,911 | 3,541 | 3,527 | 7,268 | 5,348 | 87,076 |

Sample sizes: 668 companies; 2,046 data points.
Source: IHA 2017-2018 Membership Survey
*Other includes convenience stores, garden centers, patio specialty stores and all others.

## Direct-to-Retail vs. Wholesale

For companies participating in IHA surveys, the proportion of direct-to-retail versus wholesale sales has varied only slightly over recent years. In 2016, $8.3 \%$ of housewares volume was sold through the wholesale channel.

## Channels of Distribution

 Direct-to-Retail vs. Wholesale (\% of Domestic Housewares Sales)

Source: IHA 2017-2018 Membership Survey

| Wholesale Channel Share |  |
| :---: | :---: |
| 2016 | $8.3 \%$ |
| 2015 | $7.8 \%$ |
| 2014 | $10.9 \%$ |
| 2013 | $9.8 \%$ |
| 2012 | $11.7 \%$ |
| 2011 | $6.9 \%$ |

Source: IHA SOI \& Membership Surveys

For the remainder of this report, all sales percentages refer to only the direct-to-retail channel, i.e., they exclude the sales to wholesalers.

## Direct-to-Retail Channels Overview

Housewares manufacturers continue to distribute most domestic housewares (92.2\%) through 14 retail channels. The major 14 direct-to-retail channels include "non-brick-and-mortar" outlets such as Internet Retailers, Catalogs/TV and Direct to End-user.

| 2016 U.S. Housewares Industry Direct-to-Retail Channels* |  |  |
| :---: | :---: | :---: |
| Channel | Channel Sales (\$ Millions) | Share of Housewares Retail Market |
| Mass Merchants/ Supercenters | \$18,661 | 23.4\% |
| Department Stores | \$9,182 | 11.5\% |
| Specialty Stores | \$7,343 | 9.2\% |
| Supermarkets/ Food Stores | \$6,754 | 8.5\% |
| Hardware Stores/Home Centers | \$6,309 | 7.9\% |
| Internet Retailers | \$5,911 | 7.4\% |
| Other Retailers | \$5,348 | 6.7\% |
| Warehouse Clubs | \$3,975 | 5.0\% |
| Direct to End-User/ Consumer via Your Web | \$3,541 | 4.4\% |
| Catalogs, TV | \$3,527 | 4.4\% |
| Drug Stores | \$2,768 | 3.5\% |
| Home Furnishings/Appliance Stores | \$2,419 | 3.0\% |
| Gourmet/Gift/Novelty \& Souvenir Stores | \$2,076 | 2.6\% |
| Variety/One-Price Stores | \$1,994 | 2.5\% |
| TOTAL | \$79,808 | 100.0\% |

* Excluding wholesale channel

Source: IHA 2017-2018 Membership Survey The "other" channel includes convenience stores, garden centers, patio specialty stores and all other formats as reported by IHA member companies.
Total non-store retailing (Catalogs/TV, Direct to End-User/Consumer via Your Web and Internet Retailer) accounted for the second largest share of the total retail volume when combined for 2016. Annual totals are:

- 21.7\% in 2016
- $16.3 \%$ in 2015
- $21.8 \%$ in 2014
- 15.5\% in 2013
- $15.0 \%$ in 2012

The Internet Retailer channel was added in the 2013 report. It was previously reported in the Catalogs, Internet, TV channel. This year, the IHA companies providing channel data reported higher sales to Internet Retailers versus last year. Last year they reported lower sales versus two years ago. They also reported higher sales to brick and mortar retailers who also have e-commerce divisions in 2016 versus 2015 and in 2015 versus 2014. Other data also show that sales are clearly increasing for the Internet Retailer channel (e.g., Amazon.com moved from number 9 to number 8 on the HomeWorld Business Top 100 Retailers list this year). However, as digital commerce continues to evolve and blend with "brick-and-mortar" business, some of the housewares companies in this survey may report combined channel sales, while others separate sales to large retailers who operate both physical and virtual stores.

## Mass Merchants \& Supercenters

Mass merchants and supercenters continue to be the leaders of housewares retailing. Their share in 2016 and 2015, as reported by IHA member companies, likely included some sales through their online divisions. Digital sales were likely not reported for some of these operators in 2014. See the section on Internet Retailers (page 37) for more information.


Source: IHA 2017-2018 Membership Survey
This channel sees the majority of its housewares sales in tabletop (14.0\%), cook \& bakeware (13.9\%), and kitchen tools \& accessories (13.7\%). This channel is the sales leader in all categories except household textiles.

Supercenters continue to generate the majority of this channel's overall sales.

| Large Format Value Store Housewares Sales Growth Selected Companies 2016 vs. 2015 <br> Housewares Sales (\$ Millions) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | \% Change | \% of Total |
| Top Discount Store Chains | 2016 | 2015 | vs. 2015 | In 2016 |
| Walmart (Bentonville, AR) | \$20,574 | \$20,563 | 0.1\% | 6.7\% |
| Target (Minneapolis, MN) | \$6,914 | \$7,128 | -3.0\% | 9.9\% |
| Kmart (Hoffman Estates, IL) | \$1,168 | \$1,376 | -15.1\% | 13.5\% |
| Meijer (Grand Rapids, MI)* | \$860 | \$819 | 5.0\% | 5.1\% |
| Shopko (Green Bay, WI)* | 342 | 360 | -5.0\% | 10.9\% |

Source: HomeWorld Business "Top 100 Retailers," September 2017

Selected companies performance snapshot (2016 vs. 2015) as a group:

- \$29,855,000 - Total housewares sales in 2016.
- $1.2 \%$ - Total annual housewares sales decrease.

Note: HomeWorld Business Total Store Sales exclude Internet sales for all companies in 2016. In prior years, Internet sales were included for some companies.

## Department Stores

Department stores accounted for $11.5 \%$ of all direct-to-retail housewares sales, up from $10.3 \%$ in 2015 and $9.3 \%$ in 2014.


Source: IHA 2016-2017 Membership Survey
This channel sees the majority of its housewares sales in kitchen electrics (19.0\%), cook \& bakeware (17.0\%) and kitchen tools \& accessories (13.8\%). Sales for these five companies declined 4.1\% in total.

| Department Store Housewares Sales Growth Top Chains <br> 2016 vs. 2015 <br> Housewares Sales (\$ Millions) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Change | \% of Total |
| Top Department Store Chains | 2016 | 2015 | vs. 2015 | In 2016 |
| Kohl's (Menomonee Falls, WI) | \$1,655 | \$1,701 | -2.7\% | 8.9\% |
| Macy's (Cincinnati, OH) | \$1,118 | \$1,192 | -6.2\% | 4.5\% |
| Sears (Hoffman Estates, IL) | \$996 | \$1,104 | -9.8\% | 7.4\% |
| T.J. Maxx/Marshalls (Framingham, MA) | \$742 | \$715 | 3.8\% | 3.5\% |
| J.C. Penney (Plano, TX) | \$259 | \$261 | -0.8\% | 2.1\% |

Source: HomeWorld Business "Top 100 Retailers," September 2017

## Specialty Stores

Specialty accounted for 9.2\% of all direct-to-retail housewares sales, down from 11.5\% in 2015 and 13.1\% in 2014.


Source: IHA 2017-2018 Membership Survey

This channel sees the majority of its housewares sales in cook \& bakeware (18.0\%), kitchen tools \& accessories (16.4\%) and tabletop (14.8\%).

The top five specialty store operators reported housewares sales increases in 2016. As a group, their housewares sales increased $2.4 \%$ over 2015.

| Housewares-Dominant Specialty Stores Housewares Sales Growth Top Chains 2016 vs. 2015 Housewares Sales (\$ Millions) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | \% Change | \% of Total |
| Top Specialty Store Chains | 2016 | 2015 | vs. 2015 | In 2016 |
| Bed Bath \& Beyond (Union, NJ ) | \$5,227 | \$5,179 | 0.9\% | 42.8\% |
| Williams Sonoma (San Francisco, CA) | \$3,995 | \$3,910 | 2.2\% | 78.6\% |
| Home Goods (Framingham, MA) | \$1,157 | \$1,028 | 12.5\% | 26.3\% |
| Crate \& Barrel (Northbrook, IL)* | \$1,101 | \$1,093 | 0.7\% | 46.8\% |
| The Container Store (Coppell, TX) | \$717 | \$697 | 2.9\% | 87. |

Source: HomeWorld Business "Top 100 Retailers," September 2017

## Supermarkets/Food Stores

Supermarkets/food stores accounted for 8.5\% of housewares sales in 2016, versus 8.1\% in 2015.


Source: IHA 2017-2018 Membership Survey
This channel sees the biggest share of its housewares sales in cook \& bakeware (21.1\%), kitchen tools \& accessories (15.6\%) and tabletop (14.1\%). All of the top five chains reported housewares sales increases in 2016.

| Supermarket Housewares Sales Growth Top Chains 2016 vs. 2015 <br> Housewares Sales (\$ Millions) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | \% Change | \% of Total |
| Top Supermarket Chains | 2016 | 2015 | vs. 2015 | In 2016 |
| Kroger (Cincinnati, OH) | \$1,852 | \$1,764 | 5.0\% | 1.6\% |
| Royal Ahold Delhaize (Carlisle, PA) | \$580 | \$576 | 0.7\% | 1.3\% |
| Publix (Lakeland, FL) | \$576 | \$548 | 5.1\% | 1.7\% |
| Albertsons (Boise, ID)* | \$434 | \$433 | 0.2\% | 0.7\% |
| H.E.B. (San Antonio, TX)* | \$261 | \$254 | 2.8\% | 1.2\% |

Source: HomeWorld Business "Top 100 Retailers," September 2017

## Hardware Stores \& Home Centers

Hardware stores \& home centers accounted for a larger share (7.9\%) of housewares sales in 2016, versus 2015 (6.5\%) and 2014 (6.2\%).


Source: IHA 2017-2018 Membership Survey
This channel sees the majority of its housewares sales in kitchen electrics, kitchen tools \& accessories and household electrics. The top five operators all reported housewares sales increases in 2016.


Source: HomeWorld Business "Top 100 Retailers," September 2017

## Warehouse Clubs

Warehouse clubs accounted for 5.0\% of housewares sales in 2016, similar to 4.9\% in 2015.


Source: IHA 2017-2018 Membership Survey
This channel sees the majority of its housewares sales in cook \& bakeware, kitchen tools and kitchen electrics and storage.

| Warehouse Club Retailers Housewares Sales Growth <br> Top Chains <br> 2016 vs. 2015 <br> Housewares Sales (\$ Millions) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | \% Change | \% of Total |
| Top Warehouse Club Chains | 2016 | 2015 | vs. 2015 | In 2016 |
| Costco (Issaquah, WA) | \$12,355 | \$12,099 | 2.1\% | 10.6\% |
| Sam's Club (Bentonville, AR) | \$4,449 | \$4,425 | 0.5\% | 7.8\% |
| BJ's Wholesale (Framingham, MA) | \$1,339 | \$1,319 | 1.5\% | 9.1\% |
| Bi-Mart (Eugene, OR)* | \$116 | \$104 | 11.5\% | 12.2\% |
| PriceSmart (San Diego, CA) | \$115 | \$111 | 3.6\% | 4.1\% |

Source: HomeWorld Business "Top 100 Retailers," September 2017

## Drug Stores

Drug Stores’ share of housewares sales in 2016 rose to 3.5\% from 3.1\% in 2015.


This channel sees the majority of its housewares sales in cook \& bakeware, kitchen tools and kitchen electrics. Four of the top five operators reported higher housewares sales in 2016. Channel leader Walgreen is ranked as the $8^{\text {th }}$ largest housewares retailer by HomeWorld Business magazine for 2015 and CVS is ranked $17^{\text {th }}$.

| Drug Stores Housewares Sales Growth Top Chains <br> 2016 vs. 2015 <br> Housewares Sales (\$ Millions) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | \% Change |  |  | f Total |
| Top Drug Store Chains | 2016 | 2015 | vs. 2015 | In 2016 |
| Walgreen (Deerfield, IL) | \$2,350 | \$2,271 | 3.5\% | 2.8\% |
| CVS (Woonsocket, RI) | \$1,216 | \$1,212 | 0.3\% | 1.6\% |
| Rite Aid (Camp Hill, PA) | \$845 | \$791 | 6.8\% | 2.6\% |
| HealthMart (San Francisco, CA) | \$181 | \$184 | -1.6\% | 1.9\% |
| Good Neighbor (Chesterbrook, PA) | \$160 | \$154 | 3.9\% | 1.7\% |

Source: HomeWorld Business "Top 100 Retailers," September 2017

## Home Furnishing \& Appliance Stores

This channel's share of housewares sales declined to 3.0\% in 2016 from 3.1\% in 2015.


Source: IHA 2017-2018 Membership Survey

This channel sees most of its housewares sales in furniture and cook \& bakeware.

## Gourmet, Gift, Novelty \& Souvenir Stores

Gourmet, gift, novelty \& souvenir stores saw their share of housewares sales decrease to 2.6 in 2016 from 3.2\% in 2015.


Source: IHA 2017-2018 Membership Survey
This channel sees the majority of its housewares sales in cook \& bakeware (15.8\%), tabletop ( $15.4 \%$ ) and kitchen tools \& accessories (14.7\%). No public data are available about retailers in this channel who are primarily privately-held companies.

## Variety \& One-Price Stores

Variety \& One-Price Stores housewares share decreased to 2.5\% in 2016 from 3.4\% in 2015.


Source: IHA 2017-2018 Membership Survey

This channel, also known as Extreme Value Stores, sees the majority of its housewares sales in tabletop, kitchen tools \& accessories and cook \& bakeware. Three of the five major retailers in this channel showed housewares sales increases in 2016.

| Variety \& One-Price Stores Housewares Sales Growth Top Chains <br> 2016 vs. 2015 <br> Housewares Sales (\$ Millions) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Change | T Total |
| Top Variety \& One-Price Chains | 2016 | 2015 | vs. 2015 | In 2016 |
| Dollar Tree (Chesapeake, VA) | \$1,203 | \$922 | 30.5\% | 5.8\% |
| Dollar General (Goodlettsville, TN) | \$1,167 | \$1,096 | 6.5\% | 5.3\% |
| Tuesday Morning (Dallas, TX)* | \$565 | \$558 | 1.3\% | 58.4\% |
| Fred's (Memphis, TN) | \$324 | \$328 | -1.2\% | 15.2\% |
| Big Lots (Columbus, OH) | 289 | 295 | -2.0\% | 5.6\% |

Source: HomeWorld Business "Top 100 Retailers," September 2017

## Others

Share of housewares sales increased this year to $6.7 \%$ for this channel, which includes convenience stores, garden centers, patio specialty stores and all others.


Source: IHA 2017-2018 Membership Survey
This channel sees the majority of its housewares in kitchen electrics and cook \& bakeware.

## Catalogs \& TV

Housewares sales through catalogs and TV marketing programs in 2016 accounted for $4.4 \%$ of retail sales, down from 5.9\% in 2015 and 9.5\% in 2014.


[^1]Example companies include:

- Catalogs: Lillian Vernon, Bit \& Pieces, Hammacher Schlemmer, etc.
- TV: QVC Network, Home Shopping Network, infomercials, etc.

This channel's top categories are cook \& bakeware, kitchen tools and kitchen electrics.

| Catalog \& TV Companies Housewares Sales Growth Top Chains <br> 2016 vs. 2015 <br> Housewares Sales (\$ Millions) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | \% Change | \% of Total |
| Company | 2016 | 2015 | vs. 2015 | In 2016 |
| QVC (West Chester, PA) | \$1,026 | \$1,020 | 0.6\% | 13.4\% |
| HSN (St. Petersburg, FL) | \$932 | \$964 | -3.3\% | 26.1\% |
| Wayfair (Boston, MA)* | \$553 | \$435 | 27.1\% | 16.4\% |

Source: HomeWorld Business "Top 100 Retailers," September 2017

## Manufacturer Website

In order to more accurately account for virtual retail channels in the IHA Membership survey, data on the Direct to End-User/Consumer via Your Website channel have been collected since 2007.

Direct to consumer housewares sales share increased to 4.4\% in 2016.


Source: IHA 2017-2018 Membership Survey

This channel's strongest categories are kitchen electrics and cook \& bakeware.

## Internet Retailer

Internet Retailer sales accounted for 7.4\% of total housewares direct to retail sales in 2016, versus 6.2\% in 2015.


Source: IHA 2017-2018 Membership Survey

Example companies include Amazon, Overstock.com and Evine.

| Internet Retailers Sales Growth Top Chains 2016 vs. 2015 <br> Housewares Sales (\$ Millions) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Change | of Total |
| Chain | 2016 | 2015 | vs. 2015 | In 2016 |
| Amazon.com (Seattle, WA) | \$2,365 | \$1,892 | 25.0\% | 3.1\% |
| Overstock.com (Salt Lake City, UT) | \$228 | \$213 | 7.0\% | 12.7\% |
| Evine Live (Eden Prairie, MN) | \$92 | \$94 | -2.1\% | 13.8\% |
| Replacements (Greensboro, NC)* | \$84 | \$84 | 0.0\% | 96.6\% |
| Bluestem Brands (Eden Prairie, MN)* | \$74 | \$71 | 4.2\% | 4.1\% |

Source: HomeWorld Business "Top 100 Retailers," September 2017

This year, the IHA companies providing channel data reported higher sales to Internet Retailers versus last year. Last year they reported lower sales versus two years ago. They also reported higher sales to brick and mortar retailers who also have e-commerce divisions in 2016 versus 2015 and in 2015 versus 2014. (See page 29.)

When combined, the share of housewares sales to these two channels has increased annually, going from 23.4\% in 2014 to 29.5\% in 2015 to 30.8\% in 2016.

As digital commerce continues to evolve and blend with "brick-and-mortar" business, some of the housewares companies in this survey may report combined channel sales, while others separate sales to large retailers who operate both physical and virtual stores.

The Internet Retailer channel was added in the 2013 report. It was previously reported in the Catalogs, Internet, TV channel.

## CHANNEL FOCUS: DIGITAL COMMERCE

## Channel Focus: Digital Commerce

Earlier in this report (on page 28), all Digital Commerce is shown to represent $21.7 \%$ of all housewares categories’ sales (Direct to End-User/Consumer via Your Website plus Catalogs/TV and Internet Retail). When combined, this is the second largest share of sales for housewares companies, behind Mass Merchants (23.4\%) and ahead of Department Stores (10.5\%). This section of the report reviews several important trends in Digital Commerce for consideration by housewares companies.

Total Digital Commerce sales to consumers grew from $\$ 5.8$ billion in the first quarter of 2000 to $\$ 111.5$ billion in the second quarter of 2017 according to U.S. Census Bureau. By the year 2020, annual U.S. online sales are projected by eMarketer to reach $\$ 700$ billion, four times 2015 sales.


Store traffic has been steadily declining for most quarters (i.e., excluding the fourth quarter), as U.S. retail sales are increasingly influenced by the Internet.

U.S. Retail Store Traffic<br>Year Over Year \% Change



Source: Bloomberg, Fung Global Retail \& Technology, June 23, 2017

Percentage of U.S. Retail Sales Influenced by Digital


| 2013 | 2014 | 2015 |
| :---: | :---: | :---: |

Source: Deloitte, September, 2016
U.S. digital commerce sales of products and services increased $15 \%$ in 2016 to $\$ 392$ billion, as estimated by U.S. Department of Commerce. Both desktop and mobile sales are increasing.

## Desktop + Mobile Retail Digital Commerce Dollar Sales (non-travel)

 (\$ Billions)

Desktop leads both smart phones and tablets (mobile) in conversion to an order after a visit (2.8\%) and after adding items to their cart.
U.S Conversion Rates for Add-To-Cart and Total Retail Conversion from a Visit, Q2, 2016

|  | Smartphone | Tablet | Desktop |
| :--- | :---: | :---: | :---: |
| Add-to-cart | $16 \%$ | $22 \%$ | $26 \%$ |
| Total Retail Conversion | $1.0 \%$ | $2.0 \%$ | $2.8 \%$ |
|  | Source: Adobe, "2016 Mobile Retail Report." Broader industry metrics may vary. |  |  |

Mobile’s share of both orders and traffic has increased steadily since 2013.


Source: Bloomberg, Fung Global Retail \& Technology, June 23, 2017
SOI INSIGHT
As mobile devices continue to gain popularity in the social media world, housewares manufacturers can create marketing and sales programs that capitalize on the shifting strengths of both.

## IHA MEMBERSHIP PROFILE

The 2017-2018 IHA annual membership registration process included a few questions about company sales and operations. Selected data are presented here as a profile of typical IHA member companies and are not intended to represent industry averages or benchmarks.

## Sales Profile

International Housewares Association (IHA) is composed of approximately 1,600 member companies of all sizes. Among the representative sample of companies surveyed this year, over two-thirds had annual sales of less than \$10 million (U.S.) in 2016.

Size of IHA Member Companies
(Annual Sales Distribution)


## IHA Membership Sales Data Averages

$\$ 18.5$ million Average annual gross sales per company in 2016 ( $n=744$ )
$13.2 \%$ Weighted average sales growth versus 2015 ( $n=561$ )

Percentage of Total Sales Which Is Housewares


$$
n=864
$$

Among the 724 companies reporting both total annual sales and housewares sales, $23.2 \%$ had housewares sales above \$10 million in 2016.

Most (87.1\%) IHA members export to markets outside of their headquarters country ( $n=665$ ). Among those who do, $25.1 \%$ of their housewares sales are from exports.

## Operations Profile

Two profile components of the IHA membership were added in last year's survey.
84.7\% of these companies ship their products direct to consumers ( $n=779$ )
$13.4 \%$ of these companies are woman-owned ( $n=769$ )
Most (95.0\%) of the surveyed companies are privately held ( $n=878$ ).

## IHA Membership Manufacturing Practices



Among all the companies answering these questions with a value other than zero:

- $88 \%$ of their products are manufactured outside of the U.S. ( $n=747$ )
- $68 \%$ of their products are manufactured by other companies ( $n=525$ )

The predominant countries of origin mentioned by the 671 companies whose products are manufactured outside of the U.S. is China ( $67 \%$ of respondents).

Within the full population of IHA companies participating in this survey,

- $77 \%$ are headquartered in the U.S.
- $23 \%$ are headquartered in 41 other countries, led by Canada (6\%) and China (3\%).

The states with the highest concentration of housewares company headquarters (among U.S. headquartered companies) are: California (21\%); New York (13\%); New Jersey (10\%); and Illinois (9\%).

## APPENDICIES

The International Housewares Association has published a State of the Industry Report every year since 1996. Beginning with the 2008 report, all category and channel sales data are collected in IHA's current year membership survey.

## Methodology

This publication is a compilation of IHA membership annual survey data and other sources of industry information. This report uses the same data sources as previous years for trend analyses. In addition, the same measurement techniques as in years past are followed except where otherwise noted. Raftery Resource Network provided the research, analysis and content development.

The information is consistent with previous years and includes new sections and content. External data sources used for this report include:

- U.S. Government data services
- Industry trade journals
- Industry trade associations
- International data services

The IHA data source used for this report is the 2017-2018 IHA Membership Survey, which includes:

- 2,046 data points for category and channel data
- 668 companies provided these data

The data and findings developed from IHA surveys reflect the performance and business activities of IHA members participating in those industry surveys. These findings should not be interpreted as national or industry-wide statistics but rather guidelines of housewares performance. For a profile of IHA membership, please see the final section in this report.

Top 100 Domestic Housewares Retailers
By Sales (in Millions)

| Rank | Chain | $\begin{aligned} & \text { \# Stores } \\ & 2016 \end{aligned}$ | $\begin{gathered} \text { \# Stores } \\ 2015 \end{gathered}$ | Total Sales 2016 | Total Sales 2015 | Housewares Sales 2016 | Housewares Sales 2015 | \% Chg Housewares Sales | Housewares \% Total Sales |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Walmart (Bentonville, AR) | 4,672 | 4,574 | \$307,833 | \$298,378 | \$20,574 | \$20,563 | 0.1\% | 6.7\% |
| 2 | Costco (Issaquah, WA) | 715 | 686 | \$116,073 | \$113,666 | \$12,355 | \$12,099 | 2.1\% | 10.6\% |
| 3 | Target (Minneapolis, MN) | 1,802 | 1,792 | \$69,495 | \$73,785 | \$6,914 | \$7,128 | -3.0\% | 9.9\% |
| 4 | Bed Bath \& Beyond (Union, NJ) | 1,546 | 1,530 | \$12,216 | \$12,104 | \$5,227 | \$5,179 | 0.9\% | 42.8\% |
| 5 | Sam's Club (Bentonville, AR) | 660 | 655 | \$57,365 | \$56,828 | \$4,449 | \$4,425 | 0.5\% | 7.8\% |
| 6 | Williams Sonoma (San Francisco, CA) | 629 | 618 | \$5,084 | \$4,976 | \$3,995 | \$3,910 | 2.2\% | 78.6\% |
| 7 | Home Depot (Atlanta, GA) | 2,278 | 2,274 | \$94,595 | \$88,519 | \$2,628 | \$2,559 | 2.7\% | 2.8\% |
| 8 | Amazon.com (Seattle, WA) | 3 | 2 | \$77,024 | \$61,620 | \$2,365 | \$1,892 | 25.0\% | 3.1\% |
| 9 | Walgreen (Deerfield, IL) | 8,175 | 8,173 | \$83,802 | \$80,974 | \$2,350 | \$2,271 | 3.5\% | 2.8\% |
| 10 | Kroger (Cincinnati, OH) | 3,899 | 3,885 | \$115,337 | \$109,830 | \$1,852 | \$1,764 | 5.0\% | 1.6\% |
| 11 | Lowe's (Mooresville, NC) | 2,129 | 1,857 | \$65,017 | \$59,074 | \$1,702 | \$1,546 | 10.1\% | 2.6\% |
| 12 | Kohl's (Menomonee Falls, WI) | 1,169 | 1,164 | \$18,686 | \$19,204 | \$1,655 | \$1,701 | -2.7\% | 8.9\% |
| 13 | Ace Hardware (Oak Brook, IL) | 4,330 | 4,315 | \$15,800 | \$15,350 | \$1,379 | \$1,340 | 2.9\% | 8.7\% |
| 14 | BJ's Wholesale (Framingham, MA) | 211 | 212 | \$14,725 | \$14,500 | \$1,339 | \$1,319 | 1.5\% | 9.1\% |
| 15 | CVS (Woonsocket, RI) | 9,810 | 9,658 | \$76,034 | \$72,139 | \$1,216 | \$1,212 | 0.3\% | 1.6\% |
| 16 | Dollar Tree (Chesapeake, VA) | 14,334 | 13,851 | \$20,719 | \$15,498 | \$1,203 | \$922 | 30.5\% | 5.8\% |
| 17 | Kmart (Hoffman Estates, IL) | 735 | 941 | \$8,650 | \$10,188 | \$1,168 | \$1,376 | -15.1\% | 13.5\% |
| 18 | Dollar General (Goodlettsville, TN) | 13,320 | 12,483 | \$21,987 | \$20,369 | \$1,167 | \$1,096 | 6.5\% | 5.3\% |
| 19 | Home Goods (Framingham, MA) | 579 | 526 | \$4,405 | \$3,915 | \$1,157 | \$1,028 | 12.5\% | 26.3\% |
| 20 | Macy's (Cincinnati, OH) | 829 | 868 | \$24,778 | \$27,079 | \$1,118 | \$1,192 | -6.2\% | 4.5\% |
| 21 | Crate \& Barrel (Northbrook, IL)* | 133 | 132 | \$2,353 | \$2,241 | \$1,101 | \$1,093 | 0.7\% | 46.8\% |
| 22 | QVC (West Chester, PA) | 0 | 0 | \$7,667 | \$7,621 | \$1,026 | \$1,020 | 0.6\% | 13.4\% |
| 23 | Sears (Hoffman Estates, IL) | 695 | 731 | \$13,488 | \$14,958 | \$996 | \$1,104 | -9.8\% | 7.4\% |
| 24 | HSN (St. Petersburg, FL) | 14 | 14 | \$3,567 | \$3,691 | \$932 | \$964 | -3.3\% | 26.1\% |
| 25 | Meijer (Grand Rapids, MI)* | 232 | 220 | \$16,750 | \$15,950 | \$860 | \$819 | 5.0\% | 5.1\% |
| 26 | Rite Aid (Camp Hill, PA) | 4,536 | 4,561 | \$32,845 | \$30,737 | \$845 | \$791 | 6.8\% | 2.6\% |
| 27 | T.J. Maxx/Marshalls (Framingham, MA) | 2,221 | 2,163 | \$21,246 | \$19,948 | \$742 | \$715 | 3.8\% | 3.5\% |
| 28 | The Container Store (Coppell, TX) | 86 | 79 | \$820 | \$797 | \$717 | \$697 | 2.9\% | 87.4\% |
| 29 | Ikea (Conshohocken, PA) | 43 | 41 | \$5,350 | \$5,000 | \$611 | \$571 | 7.0\% | 11.4\% |
| 30 | Royal Ahold Delhaize (Carlisle, PA) | 2,076 | 1,987 | \$44,241 | \$44,144 | \$580 | \$576 | 0.7\% | 1.3\% |
| 31 | Publix (Lakeland, FL) | 1,136 | 1,114 | \$34,000 | \$32,363 | \$576 | \$548 | 5.1\% | 1.7\% |
| 32 | Tuesday Morning (Dallas, TX)* | 722 | 751 | \$968 | \$956 | \$565 | \$558 | 1.3\% | 58.4\% |
| 33 | Wayfair (Boston, MA)* | 0 | 0 | \$3,380 | \$2,250 | \$553 | \$435 | 27.1\% | 16.4\% |
| 34 | Sally Beauty (Denton, TX) | 3,781 | 3,673 | \$3,953 | \$3,843 | \$457 | \$438 | 4.3\% | 11.6\% |
| 35 | Ulta Beauty (Bolingbrook, IL) | 974 | 874 | \$4,655 | \$3,924 | \$455 | \$408 | 11.5\% | 9.8\% |
| 36 | Yankee Candle (South Deeerfield, MA)* | 575 | 551 | \$536 | \$520 | \$439 | \$427 | 2.8\% | 81.9\% |
| 37 | Albertsons (Boise, ID)* | 2,345 | 2,310 | \$58,735 | \$58,634 | \$434 | \$433 | 0.2\% | 0.7\% |
| 38 | True Value (Chicago, IL) | 4,460 | 4,450 | \$4,610 | \$4,500 | \$400 | \$390 | 2.6\% | 8.7\% |
| 39 | Ross Stores (Newark, CA) | 1,533 | 1,446 | \$12,867 | \$11,940 | \$349 | \$324 | 7.7\% | 2.7\% |
| 40 | Shopko (Green Bay, WI)* | 350 | 363 | \$3,135 | \$3,125 | \$339 | \$342 | -0.9\% | 10.8\% |
| 41 | Fred's (Memphis, TN) | 644 | 659 | \$2,125 | \$2,151 | \$324 | \$328 | -1.2\% | 15.2\% |
| 42 | Best Buy (Richfield, MN) | 1,600 | 1,631 | \$39,403 | \$39,528 | \$324 | \$325 | -0.3\% | 0.8\% |
| 43 | Big Lots (Columbus, OH) | 1,432 | 1,449 | \$5,200 | \$5,191 | \$290 | \$289 | 0.3\% | 5.6\% |
| 44 | Do-It-Best (Fort Wayne, IN) | 3,900 | 3,800 | \$5,745 | \$5,500 | \$267 | \$251 | 6.4\% | 4.6\% |
| 45 | H.E.B. (San Antonio, TX)* | 350 | 340 | \$22,505 | \$21,925 | \$261 | \$254 | 2.8\% | 1.2\% |
| 46 | J.C. Penney (Plano, TX) | 1,006 | 1,014 | \$12,547 | \$12,625 | \$259 | \$261 | -0.8\% | 2.1\% |
| 47 | Menards (Eau Claire, WI)* | 305 | 293 | \$10,660 | \$10,225 | \$249 | \$239 | 4.2\% | 2.3\% |
| 48 | Army Air Force Exchange (Dallas, TX) | 168 | 169 | \$7,850 | \$7,460 | \$244 | \$232 | 5.2\% | 3.1\% |
| 49 | Overstock.com (Salt Lake City, UT) | 0 | 0 | \$1,800 | \$1,658 | \$228 | \$213 | 7.0\% | 12.7\% |
| 50 | Sur La Table (Seattle, WA)* | 123 | 122 | \$504 | \$480 | \$226 | \$226 | 0.0\% | 44.8\% |

Source: HomeWorld Business "Top 100 Retailers," September 2017

| Top 100 Domestic Housewares Retailers By Sales (in Millions) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Rank | Chain | $\begin{gathered} \text { \# Stores } \\ 2016 \end{gathered}$ | $\begin{aligned} & \text { \# Stores } \\ & 2015 \end{aligned}$ | Total Sales 2016 | Total Sales 2015 | Housewares Sales 2016 | Housewares Sales 2015 | \% Chg Housewares Sales | Housewares \% Total Sales |
| 51 | Starbucks (Seattle, WA) | 9,019 | 8,671 | \$14,795 | \$13,293 | \$217 | \$195 | 11.3\% | 1.5\% |
| 52 | HealthMart (San Francisco, CA) | 4,740 | 4,600 | \$9,750 | \$9,950 | \$181 | \$184 | -1.6\% | 1.9\% |
| 53 | Wegmans (Rochester, NY)* | 92 | 90 | \$8,300 | \$7,900 | \$178 | \$169 | 5.3\% | 2.1\% |
| 54 | ShopRite (Keasbey, NJ)* | 353 | 338 | \$16,010 | \$15,350 | \$174 | \$174 | 0.0\% | 1.1\% |
| 55 | Giant Eagle (O’Hara, PA)* | 425 | 430 | \$9,050 | \$8,910 | \$171 | \$168 | 1.8\% | 1.9\% |
| 56 | P.C. Richard (Hauppauge, NY)* | 66 | 66 | \$2,000 | \$1,990 | \$162 | \$160 | 1.3\% | 8.1\% |
| 57 | Good Neighbor (Chesterbrook, PA) | 2,755 | 2,925 | \$9,210 | \$8,840 | \$160 | \$154 | 3.9\% | 1.7\% |
| 58 | Belk (Charlotte, NC) | 294 | 297 | \$4,200 | \$4,150 | \$142 | \$138 | 2.9\% | 3.4\% |
| 59 | Kitchen Collection (Chillicothe, OH) | 223 | 229 | \$144 | \$151 | \$141 | \$148 | -4.7\% | 97.9\% |
| 60 | Whole Foods Market (Austin, TX) | 456 | 431 | \$15,724 | \$15,389 | \$137 | \$134 | 2.2\% | 0.9\% |
| 61 | Bi-Lo (Jacksonville, FL)* | 730 | 756 | \$10,600 | \$10,750 | \$129 | \$131 | -1.5\% | 1.2\% |
| 62 | Hy-Vee (West Des Moines, IA)* | 242 | 240 | \$9,240 | \$8,850 | \$128 | \$123 | 4.1\% | 1.4\% |
| 63 | 99 Cents Only (Commerce, CA) | 390 | 391 | \$2,023 | \$1,961 | \$127 | \$127 | 0.0\% | 6.3\% |
| 64 | Ollie's Bargain Outlet (Harrisburg, PA) | 234 | 203 | \$890 | \$762 | \$126 | \$108 | 16.7\% | 14.2\% |
| 65 | Aldi/Trader Joe (Batavia, IL)* | 2,315 | 2,284 | \$23,510 | \$22,780 | \$118 | \$118 | 0.0\% | 0.5\% |
| 66 | Bi-Mart (Eugene, OR)* | 78 | 75 | \$948 | \$850 | \$116 | \$104 | 11.5\% | 12.2\% |
| 67 | PriceSmart (San Diego, CA) | 38 | 37 | \$2,821 | \$2,721 | \$115 | \$111 | 3.6\% | 4.1\% |
| 68 | SuperValu Retail (Eden Prairie, MN) | 217 | 218 | \$4,596 | \$4,769 | \$110 | \$114 | -3.5\% | 2.4\% |
| 69 | The Bon-Ton Stores (York, PA) | 262 | 267 | \$2,601 | \$2,720 | \$101 | \$103 | -1.9\% | 3.9\% |
| 70 | Evine Live (Eden Prairie, MN) | 0 | 0 | \$666 | \$693 | \$92 | \$94 | -2.1\% | 13.8\% |
| 71 | Pier 1 Imports (Fort Worth, TX) | 1,018 | 1,032 | \$1,828 | \$1,892 | \$91 | \$94 | -3.2\% | 5.0\% |
| 72 | BrandsMartUSA (Hollywood, FL)* | 9 | 9 | \$1,152 | \$1,100 | \$90 | \$89 | 1.1\% | 7.8\% |
| 73 | Michaels Stores (Irving, TX) | 1,367 | 1,313 | \$5,197 | \$4,913 | \$89 | \$84 | 6.0\% | 1.7\% |
| 74 | Save Mart (Modesto, CA)* | 206 | 227 | \$3,815 | \$3,950 | \$88 | \$90 | -2.2\% | 2.3\% |
| 75 | Burlington Coat (Burlington, NJ) | 580 | 555 | \$5,400 | \$5,035 | \$86 | \$80 | 7.5\% | 1.6\% |
| 76 | Replacements (Greensboro, NC)* | 1 | 1 | \$87 | \$85 | \$84 | \$84 | 0.0\% | 96.6\% |
| 77 | Staples (Framingham, MA) | 1,250 | 1,300 | \$8,275 | \$8,815 | \$80 | \$85 | -5.9\% | 1.0\% |
| 78 | Stater Bros. (Colton, CA) | 167 | 167 | \$4,040 | \$3,975 | \$80 | \$79 | 1.3\% | 2.0\% |
| 79 | Winco (Vancouver, WA) | 110 | 103 | \$6,675 | \$6,250 | \$76 | \$71 | 7.0\% | 1.1\% |
| 80 | Price Chopper (Rotterdam, NY)* | 136 | 135 | \$3,810 | \$3,650 | \$75 | \$71 | 5.6\% | 2.0\% |
| 81 | Bluestem Brands (Eden Prairie, MN)* | 0 | 0 | \$1,815 | \$1,727 | \$74 | \$71 | 4.2\% | 4.1\% |
| 82 | Newegg.com (Industry, CA) | 0 | 0 | \$2,690 | \$2,580 | \$73 | \$76 | -3.9\% | 2.7\% |
| 83 | Ingles Market (Asheville, NC) | 201 | 201 | \$3,795 | \$3,779 | \$72 | \$73 | -1.4\% | 1.9\% |
| 84 | HHGregg (Indianapolis, IN) | 220 | 226 | \$1,715 | \$1,960 | \$70 | \$90 | -22.2\% | 4.1\% |
| 85 | At Home (Plano, TX) | 123 | 100 | \$766 | \$622 | \$65 | \$57 | 14.0\% | 8.5\% |
| 86 | Urban Outfitters (Philadelphia, PA) | 606 | 572 | \$3,546 | \$3,445 | \$64 | \$49 | 30.6\% | 1.8\% |
| 87 | Smart \& Final (Commerce, CA) | 305 | 304 | \$4,342 | \$3,971 | \$60 | \$58 | 3.4\% | 1.4\% |
| 88 | Tractor Supply (Nashville, TN) | 1,738 | 1,488 | \$6,780 | \$6,227 | \$60 | \$55 | 9.1\% | 0.9\% |
| 89 | Nebraska Furniture Mart (Omaha, NE)* | 4 | 4 | \$1,514 | \$1,400 | \$60 | \$55 | 9.1\% | 4.0\% |
| 90 | Dillard's (Little Rock, AR) | 293 | 297 | \$6,257 | \$6,596 | \$59 | \$63 | -6.3\% | 0.9\% |
| 91 | Neiman Marcus (Dallas, TX) | 91 | 88 | \$4,775 | \$4,956 | \$57 | \$76 | -25.0\% | 1.2\% |
| 92 | Raley's (West Sacramento, CA)* | 122 | 121 | \$3,004 | \$3,001 | \$52 | \$53 | -1.9\% | 1.7\% |
| 93 | Defense Commissary (Arlington, VA) | 238 | 240 | \$5,225 | \$5,500 | \$50 | \$45 | 11.1\% | 1.0\% |
| 94 | DeMoulas (Tewksbury, MA)* | 78 | 75 | \$3,725 | \$3,525 | \$49 | \$51 | -3.9\% | 1.3\% |
| 95 | AVB BrandSource (Tustin, CA) | 3,100 | 3,055 | \$5,410 | \$5,380 | \$49 | \$47 | 4.3\% | 0.9\% |
| 96 | Office Depot (Boca Raton, FL) | 1,487 | 1,564 | \$6,950 | \$7,325 | \$49 | \$45 | 8.9\% | 0.7\% |
| 97 | Restoration Hardware (Corte Madera, CA) | 113 | 85 | \$2,135 | \$2,109 | \$47 | \$44 | 6.8\% | 2.2\% |
| 98 | Groupon Goods (Chicago, IL) | 0 | 0 | \$1,840 | \$1,747 | \$42 | \$39 | 7.7\% | 2.3\% |
| 99 | Marc's (Cleveland, OH)* | 58 | 61 | \$1,180 | \$1,250 | \$41 | \$46 | -10.9\% | 3.5\% |
| 100 | Sprouts Farmers Market (Phoenix, AZ) | 253 | 216 | \$4,048 | \$3,593 | \$40 | \$36 | 11.1\% | 1.0\% |

Source: HomeWorld Business "Top 100 Retailers," September 2017
$\mathbf{N}^{\text {Resource Network, } \operatorname{Inc} \text {. }}$
Dan Raftery, president of Raftery Resource Network, has consulted to the housewares, food and drug industries since 1985 . He has led a wide range of internal projects for individual companies. Venture capital groups often call on Dan to support due-diligence research.

Dan has personally contributed to the development and industry education of initiatives such as Efficient Consumer Response, Category Management,
 Direct Product Profitability, Activity Based Costing, Frequent Shopper Program Development, Invoice Accuracy, Unsaleables Cost Management, Scan-Based Trading and Direct Store Delivery Operations.

Since 2002, Dan has authored the IHA State of the Industry Report. He facilitates four executive round table groups (CORE) for IHA and facilitates IHA's annual executive conference (CHESS). More information about CORE and CHESS can be found at www.housewares.org.
Dan has also developed the following reports for International Housewares Association:

- Leveraging Housewares Categories in Supermarkets: IHA White Paper
- Sustainability Options for Housewares Companies
- Reverse Auctions: An Industry White Paper

The following publications were also developed by Dan Raftery for other related industries and may be of interest to housewares companies:

- Reverse Supply Chain Improvement: A Joint Industry Project
(https://www.fmi.org/docs/supply/fmi_reverse_sc_improvement.pdf)
- Improving Efficiencies in Product Discontinuation (http://www.gmaonline.org/downloads/research-and-reports/final.pdf)
- Scan Based Trading for Retailer-distributed Products: A Feasibility White Paper (Dan@RafteryNet.com)
- Variety or Duplication: A Process to Know Where You Stand (Dan@RafteryNet.com)

The above publications are available upon request.
Raftery Resource Network, 800 North Main Street, Antioch, IL 60002 www.RafteryNet.com 847-838-1177, Dan@RafteryNet.com


[^0]:    ** Now doing business on the Internet. Some of these retailers are still operating, just not in the top 100.
    Note: Rank is 1995 rank. Identical rankings indicate ties.
    Source: HomeWorld Business September 19, 1996

[^1]:    Source: IHA 2017-2018 Membership Survey

